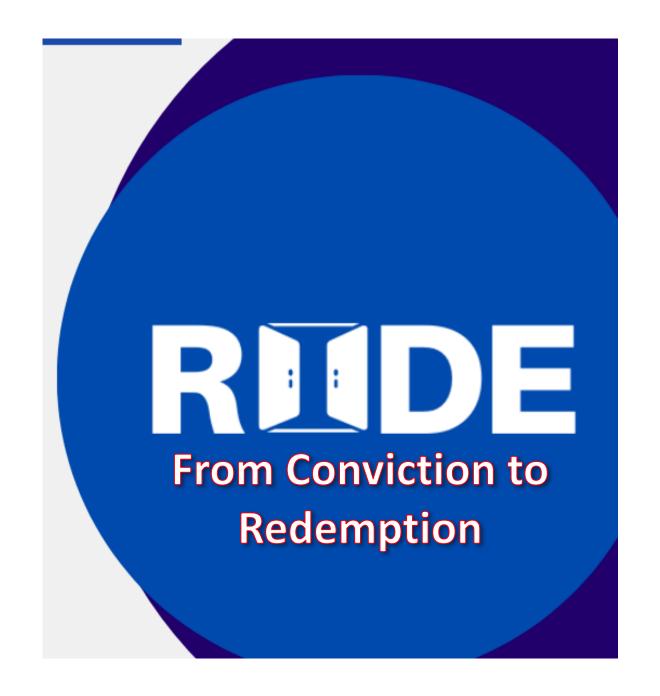
RIDE IMPACT CONFERENCE: Who is R.I.D.E.?

Dr. Paul Archibald, LCSW-C Executive Director Wellness Education Advocacy Research Group, Inc. (WEAR, Inc.)



Background

Reentry process is very complex

Access to education, employment prospects, and economic well-being is a fundamental aspect of the reentry process

60% to 75% of RCs are unable to secure employment 1 year after being released

Unemployment outcomes are a public health issue



Morgan State University Solution

Returning Citizens (RCs) Inspired to Development Entrepreneurial Venture Initiative (RIDE)

Social entrepreneurial program RIDE targets
individuals who are
challenged in
entering the
workforce and
engage them to
enter a high growth
business area as
entrepreneurs

RIDE provides an innovative and socially responsive program that will impact the business ecosystem of Baltimore City

This warrants an evaluation process that could position RIDE to be improved, replicated and scaled up

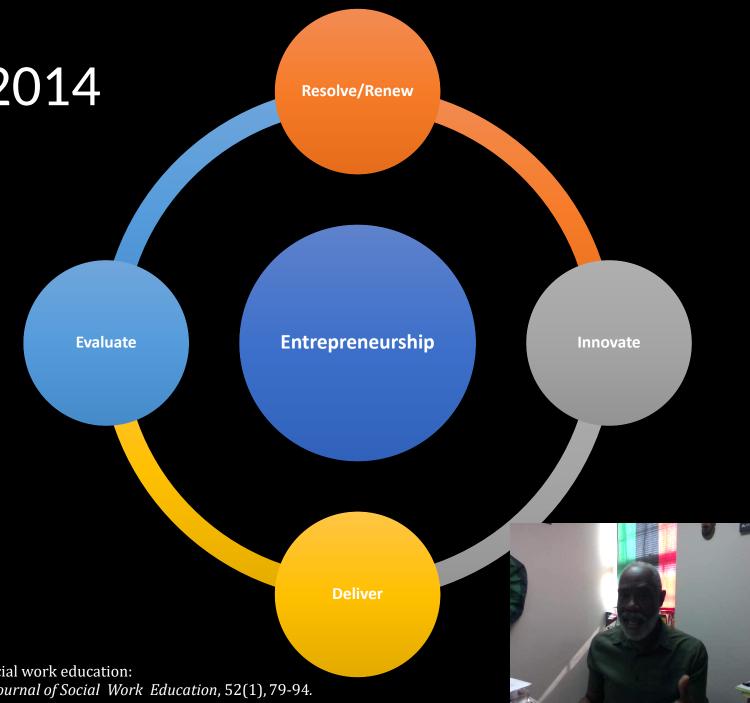
Initial Response - 2014

Resolve/Renew - personal development phase

Innovate phase - business planning phase.

Deliver phase - working the business phase

Evaluate phase - checking to see how things are going phase.



Archibald, P., Muhammad, O., & Estreet, A. (2016). The business in social work education: An HBCU's School of Social Work social entrepreneurship project. *The Journal of Social Work Education*, 52(1), 79-94.

2020-2023 Response

Returning Citizens
Inspired to

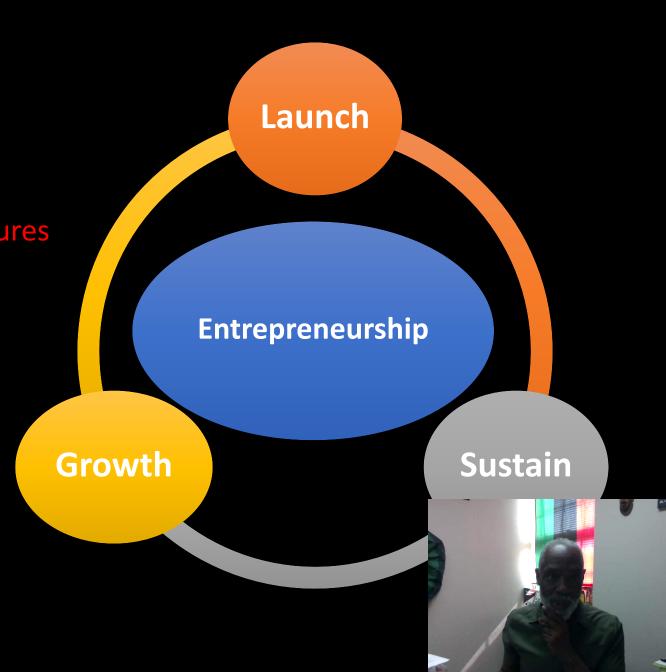
Develop

Entrepreneurial Ventures

Launch- entrepreneurship introductory phase using growth wheel curriculum

Sustain- creation of a 30-60-90-day action plan

Growth- extend market reach



BUSINESS CONCEPT Business Idea Product Portfolio Revenue Model Customer Portfolio Market Position



CUSTOMER RELATIONS





Gallup BP10

BUILDER TALENTS

Confidence

Delegator

Determination

Disruptor

Independence

Knowledge

Profitability



Relationship

Risk

Selling

BUILDER ROLES

Rainmaker

Conductor



Key Builder Roles

- Rainmaker: A self-confident, aggressive, sales-oriented person who creates excitement and product demand with an eye on making money.
- **Expert**: The smartest person in the room, an independent quick thinker who expects excellence through constant learning and innovation.
- Conductor: The person who gets things done through he work, with a focus on operations and successful delegations tasks to others.



Evaluation Goals

Goal 1: Conceptualize and design a learning model for the ongoing development and improvement, replication, and scaling up of the Returning Citizens Inspired to Development Entrepreneurial Ventures (R.I.D.E.) Initiative

doal 2: Evaluate the assumption that the RIDE is the right mechanism for creating supportive approaches to help returned citizens learn entrepreneurial

Approach

Developmental Evaluation of the Returning Citizens Inspired to Development Entrepreneurial Ventures (R.I.D.E.) Initiative

Traditional forms of evaluation may work well in situations where the progression from problem to solution can be laid out in a clear sequence of steps

New initiatives like **RIDE** with multiple stakeholders, high levels of punctuated innovation, fast-paced decision-making, and areas of un require more flexible approaches, with opportunities for real-time l

Developmental Evaluation (DE) & RIDE

The primary focus of DE is on adaptive learning

DE focuses on social innovations where *there is* no accepted model for solving the problem.

Continuous learning is intentionally embedded in the developmental evaluation process.

An emergent and adaptive evaluation design ensure that the evaluation has a purpose and can *respond in nimble ways* to emerging issues and questions

The role of the developmental evaluator *is a* strategic learning partner and facilitator, which reflects a different role for most evaluators and their clients

The developmental evaluator brings *a system* the eval

Methodology

Administrative data

- Program application forms
- Contact/sign-in sheets
- Intake forms

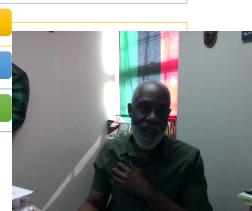
Surveys

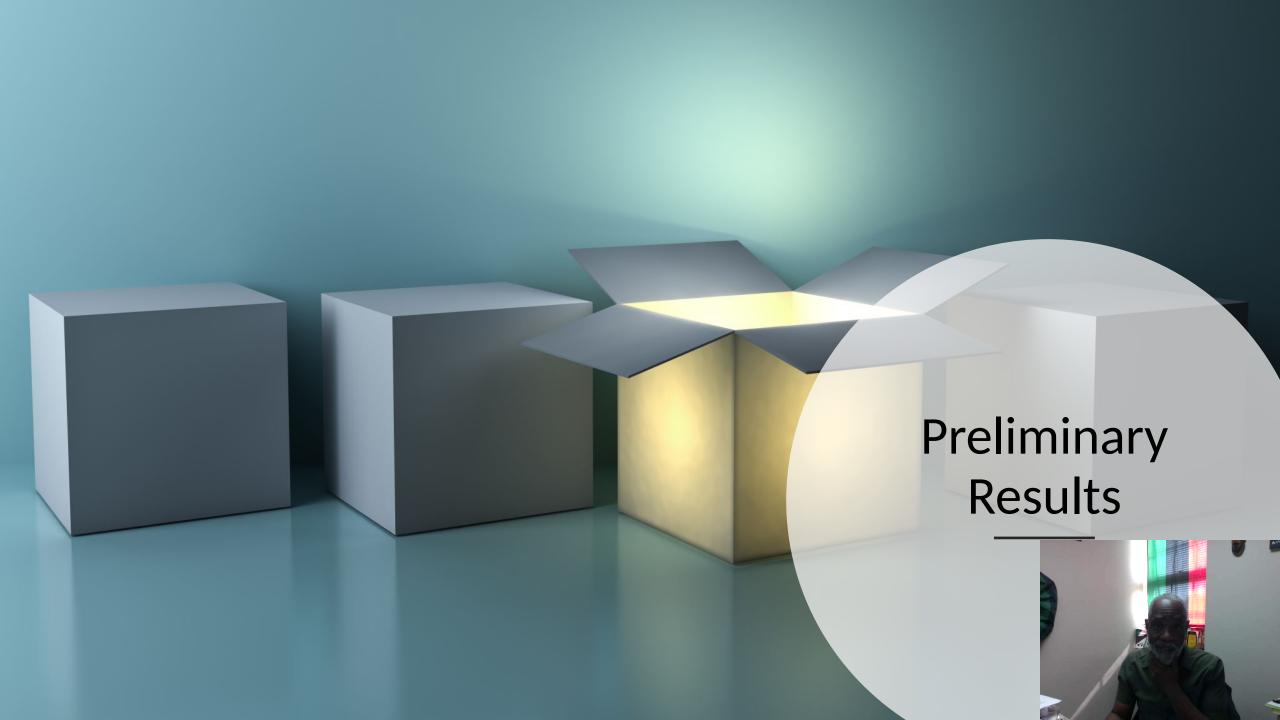
- Pre- and post-test
- Post-training participant survey
- Post-training staff survey
- Program sustainability assessment tool (PSAT)

Focus groups

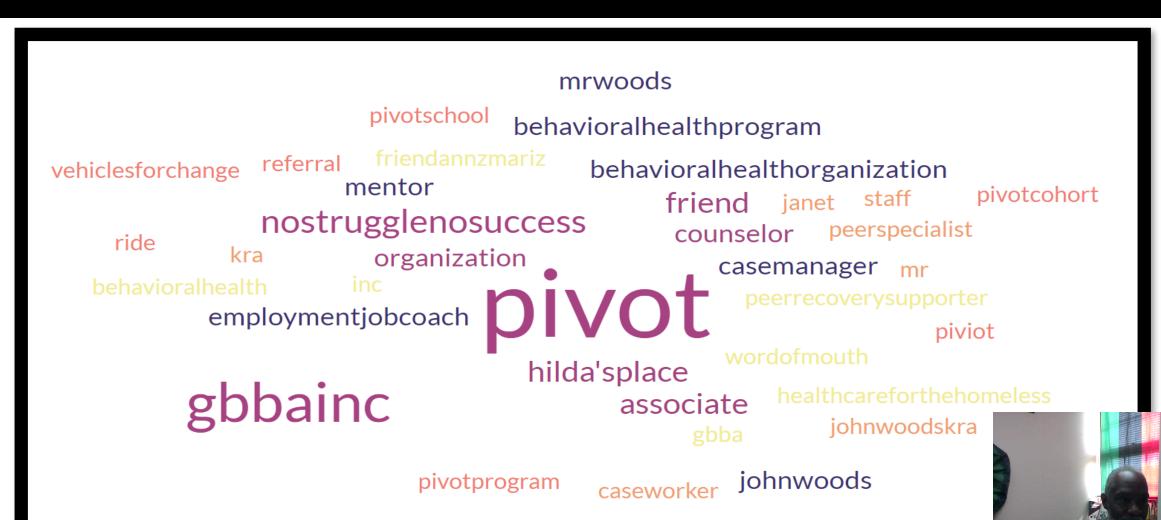
Podcasts

Expert Interviews





Referral Sources



Why RIDE? - Select Participant Responses

- "To get the knowledge and possibly network to strengthen my connections to help me start my own sober living/ re-entry homes to give back what has been freely given to me."
- "I am looking for guidance and to learn the skills necessary to become an entrepreneur."
- "Need the help for a Second chance"
- "To better my life"
- "I have an idea, just need guidance"
- "I want to be involved in the program to learn something different to move forward with success."
- "So I can have a career in something that I like doing.
- "I want to be involved in this opportunity because I believe I have what it takes to thrive in the fashion file passionate and believe I can show the world my talent with the right assistance, resources, mentoring an

Distribution of Select Characteristics

Characteristics	Total (N = 69) [goal was 50]
Demographics	
Female, %	59.3
Black, %	91.4
Baltimore, %	72.5

Incarceration Statistics

Range of Incarceration Years

0 - 38

Mean of Incarceration Years

8.6

Modes of Incarceration Years

0, 1, 3,5 & 8

Distribution of Charges

Charge Type	Total (N = 69)
Felony, %	53.6
Misdemeanor, %	

Distribution of Builder Talents

Builder Talent	Total (N = 69)
Confidence, %	65.7
Delegator, %	0.2
Determination, %	28.6
Disruptor, %	28.6
Independence, %	51.4
Knowledge, %	34.3
Profitability, %	77.1
Relationship, %	54.3
Risk, %	0.1
Selling, %	51.4

Distribution of Builder Roles

- •Rainmaker: A self-confident, aggressive, sales-oriented person who creates excitement and product demand with an eye on making money.
- •Expert: The smartest person in the room, an independent quick thinker who expects excellence through constant learning and innovation.
- •Conductor: The person who gets things done through hard work, with a focus on operations and successful delegation of tasks to others.

Builder Role	Total (N = 69)
Rainmaker, %	43.9
Conductor, %	28.6
Expert, %	28.6



Business Ventures of Participants (Current/Future)





Plan to Use Newly Acquired Knowledge

- "I will use the information to build a successful company"
- "Start journaling my ideas"
- "I will continue to refer back to my notes to make sure I am doing things right to make my business grow"
- "To start a business plan...I have a plan but now I will have a business plan."
- "I will be more precise about what I am selling"
- "I will work on building up my strengths and workin weaknesses"
- "I have a blueprint on how to organize my ideas to de
- I will definitely be using the SWOT analysis"

Evaluation of RIDE SESSIONS

RATING SCALE:

1 = STRONGLY DISAGREE 2 = DISAGREE 3 = UNDECIDED
4 = AGREE 5 = STRONGLY AGREE

Evaluative Statement	Mean
Trainer relates well to the audience	4.86
Trainer is knowledgeable about the subject	4.70
Trainer's presentation was clear and organized	4.86
I found the handouts to be a helpful tool for learning	4.70
The training site was conducive to learning	4.55
I would recommend this training to others	4.91
The length of the class was acceptable.	4.32
The time of the class was acceptable.	4.45
The class met my expectations.	4.86

Suggestions - Select Responses

- "Very informative"
- "The trainers were kind and good at explaining concepts"
- "Some of the classes need to be longer...did not want it to end"
- "More in depth about formation of different types of businesses"
- "Make the start time later"
- "Wish that your organization understoods how hard it is for returning citizens to use technology"
- "Liked the pitch program"
- "I would like more pictures and videos to explain things"
- •"Get this out to more people."

